



OPERATING & CAPITAL BUDGETS

2019

Commission

SOUTHWEST NEW BRUNSWICK

**To be submitted in duplicate to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
- Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finance Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: _____

Date: _____

Title: _____

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ 153,940
2. Local Planning Services Fund (from page LP-1)	\$ 624,999
3. Solid Waste Services Fund (from page SW-1)	\$ 3,827,797
4. Electricity Generation Facility Services Fund (from page GF-1)	\$
5. Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Operating Budget	\$ 4,606,736

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$ 4,700,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$ 4,700,000

THIS IS TO CERTIFY that on the 22nd day of November, 2018 the Board of the REGIONAL SERVICE COMMISSION OF SOUTHWEST NEW BRUNSWICK RESOLVED that the total operating budget for the Regional Service Commission for the 2018 calendar year would consist of total revenue of \$ 4,606,736 and total expenditures of \$ 4,606,736 and that the capital budget would consist of total expenditures of \$ 4,700,000

Adopted this 22nd day of November, 2018 by the Board of the REGIONAL SERVICE

COMMISSION OF SOUTHWEST NEW BRUNSWICK

Executed this 23rd day of November, 2018 by the Executive Director of said Commission.

Chairman

Executive Director

2019 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Revenue												
Member Charges		\$ 101,440	\$ 597,868	\$ 903,750			\$ 1,603,058					\$ 1,603,058
Sales of services			8,000	2,517,640			2,525,640					2,525,640
Government Transfers		52,500		22,000			74,500					74,500
Transfers from own and other funds	389,160			-			389,160				(389,160)	-
Other transfers							-					-
Interest		-	-	44,000			44,000					44,000
Surplus of second previous year		-	19,131	334,087			353,218				(353,218)	-
Other revenue		-		6,320			6,320					6,320
Total Revenue	389,160	153,940 #	624,999 #	3,827,797 #	- #	- #	4,995,896 #	- #	- #	- #	(742,378) #	4,253,518
Expenditures												
Governance	45,900						45,900					45,900
Administration	343,260	38,759	201,889	444,852			1,028,760				(389,160)	639,600
Regional planning		21,340					21,340					21,340
Regional policing collaboration		2,700					2,700					2,700
Regional emergency measures planning		700					700					700
Regional sport, recreation & culture infrastructure planning & cost-sharing		87,250					87,250					87,250
Other services provided to all members		-					-					-
Planning and building inspection services			420,610				420,610	9,000				429,610
Operations - Solid Waste Service				2,333,540			2,333,540	1,156,000				3,489,540
Financial Services							-					-
- Interest				500			500					500
- Other Financing Charges			2,500	6,500			9,000					9,000
- Transfer to the Capital Fund - Debt Repayment							-					-
- Transfer to the Capital Fund - Asset Acquisition				770,000			770,000				(770,000)	-
- Transfer to the Capital Reserve				65,405			65,405				(65,405)	-
- Transfer to the Operating Reserve							-					-
Closure & Post-closure expense				187,000			187,000					187,000
Second previous year deficit		3,191	-	-			3,191				(3,191)	-
Other Fiscal services				20,000			20,000					20,000
Total Expenditure	389,160	153,940 #	624,999 #	3,827,797 #	- #	- #	4,995,896 #	1,165,000 #	- #	- #	(1,227,756) #	4,933,140
Surplus (Deficit)	\$ -	\$ - #	\$ - #	\$ - #	\$ - #	\$ - #	\$ - #	(1,165,000) #	\$ - #	\$ - #	\$ 485,378 #	\$ (679,622)

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 389,160
2. Less: Revenue from other sources (from page CS-2)	\$ -
Net Budget to be allocated to other funds:	\$ 389,160
Cooperative & Regional Planning Services (to page CRP-3)	\$ 38,759
Local Planning Services (to page LP-3)	\$ 65,899
Solid Waste Services (to page SW-3)	\$ 284,502
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	\$
Total Allocation	\$ 389,160

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$ -
Less: Total sources of funds	\$ -
Total Long-term borrowing	\$ -

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	2018 BUDGET	2019 BUDGET
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....
1.1.2.5.2 (Specify).....
1.1.2.7.0 Other Revenue (Specify).....
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	-	-

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	30,800	27,700
2.1.1.1.2	Travel	13,200	11,700
2.1.1.1.3	Training and Development	2,000	2,000
2.1.1.1.9	Other (meeting costs, legal fees).....	7,000	4,500
2.1.1.T.T	TOTAL GOVERNANCE	<u>53,000</u>	<u>45,900</u>
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	183,740	103,330
2.1.2.1.2	Travel	4,500	4,500
2.1.2.1.3	Training and Development	1,500	1,500
2.1.2.1.9	Other (Specify).....	1,000	1,000
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (HR consulting).....	3,500	3,500
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	118,840	119,330
2.1.2.3.2	Travel	2,000	2,000
2.1.2.3.3	Training and Development	2,000	1,000
2.1.2.3.5	External Audit Fees	14,000	10,000
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	1,000	1,000
2.1.2.4.2	Liability Insurance	9,600	9,000
2.1.2.4.3	Professional Services	2,000	1,200
2.1.2.4.4	Legal Services	10,000	10,000
2.1.2.4.5	Office Building	38,900	39,900
2.1.2.4.6	Office Equipment & Supplies	10,000	10,000
2.1.2.4.7	Printing and Copying	7,000	2,000
2.1.2.4.8	Telecommunications	11,200	2,000
2.1.2.4.9	Other (Information Technology).....	20,500	22,000
2.1.2.T.T	TOTAL ADMINISTRATION	<u>441,280</u>	<u>343,260</u>
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects		
2.1.4.1.3	Long-Term Debt		
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge		
2.1.4.2.9	Other (Specify).....		
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment		
2.1.4.3.2	Capital Fund - Asset Acquisition		-
2.1.4.3.3	Capital Reserve		
2.1.4.3.4	Operating Reserve		
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.9	Other (Specify).....		
2.1.4.T.T	TOTAL FISCAL SERVICES	-	-
2.T.T.T.T	TOTAL CORPORATE SERVICES	494,280	389,160

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<u> </u>	
		<u> </u>	

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	\$ 153,940
2. Less: Revenue from other sources	\$ 52,500
Net Budget to be raised from members	\$ 101,440

MEMBER CHARGES

Member	2016 Census Population	2018 Municipal Tax Base	Member Share*
1 <u>Village of Blacks Harbour</u>	894	\$ 64,408,322	2,901
2 <u>Village of Grand Manan</u>	2,360	\$ 195,351,060	8,179
3 <u>Village of Harvey</u>	358	\$ 19,401,400	1,031
4 <u>Village of Mcadam</u>	1,151	\$ 49,858,606	3,056
5 <u>Town of St Andrews</u>	1,786	\$ 301,232,241	9,339
6 <u>Town of St George</u>	1,517	\$ 134,314,449	5,437
7 <u>Town of St Stephen</u>	4,415	\$ 339,035,767	14,758
8 <u>Rural Community of Campobello</u>	872	\$ 95,125,014	3,493
9 <u>Local Service Districts</u>	15,371	\$ 1,271,284,547	53,247
10
11
12
13
14
15
	<u>28,724</u>	<u>\$ 2,470,011,406</u>	<u>\$ 101,440</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* **Note:** Allocation on 50-50 proportional basis of population and tax base

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	Rural Lynx Bus Service	297,000	
1.2.2.5.2	Regional Recreation Planning	48,038	52,500
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	14,622	-
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Coastal LinkTrail contributions	8,000	-
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>367,660</u>	<u>52,500</u>

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0	REGIONAL SERVICES		
2.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	66,025	38,759
2.2.3.1.0	Regional Planning		
2.2.3.1.1	Personnel	39,550	19,220
2.2.3.1.2	Administration	3,000	1,920
2.2.3.1.3	Travel	1,000	200
2.2.3.1.4	Professional Services	-	-
2.2.3.1.9	Other (Specify).....	-	-
2.2.3.1.S.T	Subtotal	<u>43,550</u>	<u>21,340</u>
2.2.3.2.0	Regional Policing Collaboration		
2.2.3.2.2	Administration	1,500	1,500
2.2.3.2.3	Travel	500	200
2.2.3.2.4	Professional Services	-	-
2.2.3.2.9	Other (Speed trailer operations).....	1,500	1,000
2.2.3.2.S.T	Subtotal	<u>3,500</u>	<u>2,700</u>
2.2.3.3.0	Regional Emergency Measures Planning		
2.2.3.3.2	Administration	500	500
2.2.3.3.3	Travel	200	200
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	Subtotal	<u>700</u>	<u>700</u>
2.2.3.4.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2	Administration	1,000	1,000
2.2.3.4.3	Travel		2,500
2.2.3.4.4	Professional Services	64,051	15,000
2.2.3.4.9	Other (Personnel).....		68,750
2.2.3.4.S.T	Subtotal	<u>65,051</u>	<u>87,250</u>
2.2.3.5.0	Other Service Provided to All Members		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (Rural Lynx bus service).....	297,000	-
2.2.3.5.S.T	Subtotal	<u>297,000</u>	<u>-</u>
2.2.4.0.0	FISCAL SERVICES		
2.2.4.1.0	Interest		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	Other Financing Charges		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit	3,191
2.2.4.4.9	Other (Specify).....
2.2.4.TT	TOTAL FISCAL SERVICES	-	3,191
2.T.T.T.T	TOTAL EXPENDITURES	475,826	153,940

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL		-	-	-	-	-	-	-	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
TOTAL BORROWING		<u> </u>	
		<u> </u>	

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	\$ 624,999
2. Less: Revenue from other sources (from page LP-2)	<u>\$ 27,131</u>
Net Budget to be raised from members	<u>\$ 597,868</u>

Portion of net budget relating to Planning Services	<u>\$ 272,931</u>
Portion of net budget relating to Inspection Services	<u>324,937</u>
	<u><u>\$ 597,868</u></u>

MEMBER CHARGES

Member	2018 Municipal Tax Base	Planning Service	Inspection Service	Member Share
1 Local Service Districts	1,271,284,547	182,407	217,165	\$ 399,572
2 Village of Grand Manan	195,351,060	28,030	33,371	\$ 61,401
3 Town of St Andrews	301,232,241	43,222	51,457	\$ 94,679
4 Town of St George	134,314,449	19,272	22,944	\$ 42,216
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
	<u>\$ 1,902,182,297</u>	<u>\$ 272,931</u>	<u>\$ 324,937</u>	<u>## \$ 597,868</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE		2018 BUDGET	2019 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development	8,000	8,000
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Municipal client).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	17,018	19,131
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....		
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>25,018</u>	<u>27,131</u>

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2018 BUDGET	2019 BUDGET
2.3.0.0.0 LOCAL PLANNING SERVICES		
2.3.2.0.0 ADMINISTRATION		
2.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	86,972	65,899
2.3.2.1.0 Director's Office		
2.3.2.1.1 Salaries & Benefits	76,250	69,010
2.3.2.1.2 Travel	1,000	1,000
2.3.2.1.3 Training and Development	3,000	2,000
2.3.2.1.9 Other (Specify).....		
2.3.2.2.0 Other Administration Services		
2.3.2.2.1 Advertising & Public Relations	1,000	2,000
2.3.2.2.2 Liability Insurance	3,500	5,000
2.3.2.2.3 Professional Services	2,000	2,000
2.3.2.2.4 Legal Services	11,000	11,000
2.3.2.2.5 Office Building	25,700	28,480
2.3.2.2.6 Office Equipment & Supplies	4,000	6,000
2.3.2.2.7 Printing and Copying	2,000	2,000
2.3.2.2.8 Telecommunications	6,600	6,000
2.3.2.2.9 Other (Professional Membership).....	1,000	1,500
2.3.2.T.T TOTAL ADMINISTRATION SERVICES	<u>224,022</u>	<u>201,889</u>
2.3.3.0.0 PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0 Planning Services		
2.3.3.1.1 Salaries & Benefits	49,560	161,750
2.3.3.1.2 Travel	3,500	4,500
2.3.3.1.3 Training and Development	2,000	1,500
2.3.3.1.4 Maps and Reference Material	2,000	1,000
2.3.3.1.5 GIS Operating and Planet	1,380	1,580
2.3.3.1.6 Advertising (Legislatively Required)	2,500	1,000
2.3.3.1.7 Planning Review & Adjustment Committee / PMC	12,300	12,700
2.3.3.1.9 Other (Rural Plan Development & Contracted Services).....	38,000	11,000
2.3.3.1.S.T Subtotal	<u>111,240</u>	<u>195,030</u>
2.3.3.2.0 Inspection Services		
2.3.3.2.1 Salaries & Benefits	161,830	207,470
2.3.3.2.2 Travel	11,000	12,090
2.3.3.2.3 Training and Development	4,000	4,000
2.3.3.2.4 Maps and Reference Material	500	500
2.3.3.2.5 GIS Operating and Planet	1,520	1,520
2.3.3.2.9 Other (Contracted Services).....	25,000	-
2.3.3.2.S.T Subtotal	<u>203,850</u>	<u>225,580</u>
2.3.3.T.T TOTAL PLANNING AND INSPECTION SERVICES	<u>315,090</u>	<u>420,610</u>

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations
2.3.4.1.2	Short-Term borrowing for capital projects
2.3.4.1.3	Long-Term Debt
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts
2.3.4.2.2	Cost of Issuing & Selling New Debentures
2.3.4.2.3	Banking Service Charge	2,500	2,500
2.3.4.2.9	Other (Specify).....
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment
2.3.4.3.2	Capital Fund - Asset Acquisition
2.3.4.3.3	Capital Reserve Fund
2.3.4.3.3	Operating Reserve Fund
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit	-
2.3.4.4.9	Other (Specify).....
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>2,500</u>	<u>2,500</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>541,612</u>	<u>624,999</u>

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1				-			-		
2				-			-		
3				-			-		
4				-			-		
5				-			-		
6				-			-		
TOTAL	-	-	-	-	-	-	-	-	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING		

LP-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$ 3,827,797
2. Less: Revenue from other sources (from page SW-2)	<u>\$ 2,924,047</u>
Net budget to be raised through tipping fees	<u>\$ 903,750</u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Village of Blacks Harbour	216	92	\$ 19,870
Village of Grand Manan	835	72	\$ 60,120
Village of Harvey	125	92	\$ 11,500
Village of Mcadam	291	92	\$ 26,770
Town of St Andrews	551	92	\$ 50,690
Town of St George	402	92	\$ 36,980
Town of St Stephen	1177	92	\$ 108,280
Local Service Districts & Rural Communities	6408	92	\$ 589,540
TOTAL REVENUE FROM MEMBER TIPPING FEES			<u>\$ 903,750</u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$ 4,700,000
Less: Total sources of funds	<u>\$ 4,700,000</u>
Total Long-term borrowing	<u>\$ -</u>

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE		2018 BUDGET	2019 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	905,650	904,640
1.4.2.1.2	Construction and Demolition	70,000	90,000
1.4.2.1.3	Other Regional Service Commissions	490,500	563,000
1.4.2.1.4	First Nations		
1.4.2.1.8	Other - Foreign sources.....	880,000	880,000
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	Special Waste		
1.4.2.2.1	Cover Material.....	60,000	80,000
1.4.2.2.2	Regulated Waste.....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	40,000	-
1.4.2.3.2	Refundables Products		
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals	2,000	2,000
1.4.2.3.5	Paints	-	-
1.4.2.3.9	Other (Plastic).....	1,000	-
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify).....		
1.4.2.5.0	Government Transfers		
1.4.2.5.1	Employment Grant.....	1,300	2,000
1.4.2.5.2	NB Environmental Trust Fund.....	20,000	20,000
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	326,444	334,087
1.4.2.6.2	Operating Reserve Fund	-	-
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	40,000	44,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Rental).....	6,700	4,320
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>2,843,594</u>	<u>2,924,047</u>

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2018 BUDGET	2019 BUDGET
2.4.0.0.0 SOLID WASTE SERVICES		
2.4.2.0.0 ADMINISTRATION		
2.4.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	341,283	284,502
2.4.2.1.0 Director's Office		
2.4.2.1.1 Salaries & Benefits	106,430	98,750
2.4.2.1.2 Travel		
2.4.2.1.3 Training and Development	9,000	9,000
2.4.2.1.9 Other (Technical Advisory Committee).....	3,000	3,000
2.4.2.4.0 Other Administration Services		
2.4.2.4.1 Advertising and Public Relations		
2.4.2.4.2 Liability Insurance	16,000	16,000
2.4.2.4.3 Professional Services		
2.4.2.4.4 Legal Services		
2.4.2.4.5 Office Building		
2.4.2.4.6 Office Equipment and Supplies	11,100	13,600
2.4.2.4.7 Printing and Copying		
2.4.2.4.8 Telecommunications	7,000	15,000
2.4.2.4.9 Other (Property Tax).....		
2.4.2.5.0 Public Education		
2.4.2.5.1 Advertising, tours, promotional	20,000	5,000
2.4.2.5.2 Travel		
2.4.2.5.9 Other (Specify).....		
2.4.2.T.T TOTAL ADMINISTRATION	<u>513,813</u>	<u>444,852</u>
2.4.3.0.0 OPERATIONS		
2.4.3.1.0 Station and Building		
2.4.3.1.1 Repairs and Maintenance	25,000	25,000
2.4.3.1.2 Electricity	19,350	19,350
2.4.3.1.3 Janitorial	12,900	12,900
2.4.3.1.4 Insurance	30,640	33,000
2.4.3.1.5 Property Taxes	80,000	80,000
2.4.3.1.9 Other (Heat).....	16,000	18,000
2.4.3.1.S.T Subtotal	<u>183,890</u>	<u>188,250</u>
2.4.3.2.0 Machinery & Equipment		
2.4.3.2.1 Vehicles		
2.4.3.2.2 Small Equipment (non-capital)	30,000	30,000
2.4.3.2.3 Operating Leases (non-capital leases)		
2.4.3.2.4 Fuel	180,000	200,000
2.4.3.2.5 Repairs and Maintenance	265,800	269,800
2.4.3.2.6 Insurance	18,500	20,000
2.4.3.2.9 Other (Specify).....		
2.4.3.2.S.T Subtotal	<u>494,300</u>	<u>519,800</u>

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel	811,200	855,700
2.4.3.3.2	Small Equipment (non capital)	-	-
2.4.3.3.3	Site and Road Maintenance	40,000	40,000
2.4.3.3.4	Monitoring	105,000	120,000
2.4.3.3.5	Site Security & Safety	25,000	25,000
2.4.3.3.6	Special Waste Handling	-	-
2.4.3.3.7	Cells	5,000	5,000
2.4.3.3.8	Leachate & Siltation Management	148,000	108,000
2.4.3.3.9	Other (Gas emission management, engineering services).....	38,000	23,000
2.4.3.3.S.T	Subtotal	1,172,200	1,176,700
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel		
2.4.3.4.2	Small Equipment (non capital)		
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4	Site Security		
2.4.3.4.5	Contracted Services		
2.4.3.4.6	Special Waste Handling		
2.4.3.4.9	Other (Specify).....		
2.4.3.4.S.T	Subtotal	-	-
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel	52,200	53,720
2.4.3.5.2	Small Equipment (non capital)	5,000	5,000
2.4.3.5.3	Supplies		
2.4.3.5.9	Other (Specify).....		
2.4.3.5.S.T	Subtotal	57,200	58,720
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel	239,120	147,700
2.4.3.6.2	Recycling	82,000	221,000
2.4.3.6.3	Collection	102,000	-
2.4.3.6.4	Equipment Maintenance	9,000	2,200
2.4.3.6.5	Contracted Services		
2.4.3.6.9	Other (Recycling Building Maintenance & Heat).....		
2.4.3.6.S.T	Subtotal	432,120	370,900
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel		
2.4.3.7.2	Processing		
2.4.3.7.3	Demonstration Site		
2.4.3.7.9	Other (Specify).....		
2.4.3.7.S.T	Subtotal	-	-
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel	9,100	9,170
2.4.3.8.2	Collection		

2.4.3.8.2	Disposal	6,000	10,000
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REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2018 BUDGET	2019 BUDGET
2.4.3.8.9 Other (Specify).....		
2.4.3.8.S.T Subtotal	15,100	19,170
2.4.3.T.T TOTAL OPERATIONS	<u>2,354,810</u>	<u>2,333,540</u>
2.4.4.0.0 FISCAL SERVICES		
2.4.4.1.0 Interest		
2.4.4.1.1 Current Operations	500	500
2.4.4.1.2 Short-Term borrowing for capital projects		
2.4.4.1.3 Long-Term Debt		
2.4.4.2.0 Other Financing Charges		
2.4.4.2.1 Debenture Discounts		
2.4.4.2.2 Cost of Issuing & Selling New Debentures		
2.4.4.2.3 Banking Service Charge	6,500	6,500
2.4.4.2.9 Other (Specify).....		
2.4.4.3.0 Transfers to Other Funds		
2.4.4.3.1 Capital Fund - Debt Repayment		
2.4.4.3.2 Capital Fund - Asset Acquisition	700,000	770,000
2.4.4.3.3 Capital Reserve Fund	60,401	65,405
2.4.4.3.4 Operating Reserve Fund		
2.4.4.3.5 Generation Facility Operating Fund		
2.4.4.4.0 Other Fiscal Services		
2.4.4.4.1 Bad Debt Expense	2,000	2,000
2.4.4.4.2 Closure and Post-Closure Expense	178,000	187,000
2.4.4.4.3 Second Previous Year Deficit	-	-
2.4.4.4.9 Other (Investment Management Fee).....	16,000	18,000
2.4.4.T.T TOTAL FISCAL SERVICES	<u>963,401</u>	<u>1,049,405</u>
2.T.T.T.T TOTAL EXPENDITURES	<u>3,832,024</u>	<u>3,827,797</u>

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1 Waste containment cells	700,000			700,000			700,000		
2 Leachate treatment system	3,096,000	2,500,000	596,000	-			3,096,000		
3 Landfill gas wells	100,000		84,000	16,000			100,000		
4 Compactor rebuild	750,000		750,000	-			750,000		
5 Vehicle (water truck)	30,000			30,000			30,000		
6 Kubota RTV	24,000			24,000			24,000		
7							-		
8							-		
TOTAL	4,700,000	2,500,000	1,430,000	770,000	-	-	4,700,000	-	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<u> </u>	

SW-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4) \$

2. Less: Revenue from other sources (from page GF-2) \$ _____

Net Budget to be raised from sale of service **\$**

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
.....	\$	\$
.....	\$	\$
.....	\$	\$ _____
TOTAL SALE OF SERVICE			\$ <u> </u>

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital) \$

Less: Total sources of funds \$ _____

Total Long-term borrowing \$ _____

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.5.0.0.0	GENERATION FACILITY		
1.5.2.0.0	REVENUE FROM OTHER SOURCES		
1.5.2.5.0	Government Transfers		
1.5.2.5.1	(Specify).....
1.5.2.5.2	(Specify).....
1.5.2.6.0	Transfers from Own and Other funds		
1.5.2.6.1	Second Previous Year Surplus
1.5.2.6.2	Operating Reserve Fund
1.5.2.6.3	Solid Waste Services Operating Fund
1.5.2.7.0	Other Revenue		
1.5.2.7.1	Interest Income
1.5.2.7.9	Other (Specify).....
1.5.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	=====	=====

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2018 BUDGET	2019 BUDGET
2.5.0.0.0 GENERATION FACILITY		
2.5.2.0.0 ADMINISTRATION		
2.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
2.5.2.1.0 Personnel		
2.5.2.1.1 Salaries & Benefits		
2.5.2.1.2 Travel		
2.5.2.1.3 Training and Development		
2.5.2.1.9 Other (Specify).....		
2.5.2.2.0 Other Administrative Services		
2.5.2.2.1 Advertising and Public Relations		
2.5.2.2.2 Liability Insurance		
2.5.2.2.3 Professional Services		
2.5.2.2.4 Legal Services		
2.5.2.2.5 Office Building		
2.5.2.2.6 Office Equipment & Supplies		
2.5.2.2.7 Printing and Copying		
2.5.2.2.8 Telecommunications		
2.5.2.2.9 Other (Specify).....		
2.5.2.T.T TOTAL ADMINISTRATION		
2.5.3.0.0 OPERATIONS		
2.5.3.1.0 Personnel		
2.5.3.1.1 Salaries & Benefits		
2.5.3.1.2 Travel		
2.5.3.1.3 Training and Development		
2.5.3.1.9 Other (Specify).....		
2.5.3.2.0 Machinery & Equipment		
2.5.3.2.1 Vehicles		
2.5.3.2.2 Small Equipment (non-capital)		
2.5.3.2.3 Operating Leases (non-capital)		
2.5.3.2.4 Fuel		
2.5.3.2.5 Repairs and Maintenance		
2.5.3.2.6 Insurance		
2.5.3.2.9 Other (Specify).....		
2.5.3.T.T TOTAL OPERATIONS		
2.5.4.0.0 FISCAL SERVICES		
2.5.4.1.0 Interest		
2.5.4.1.1 Current Operations		
2.5.4.1.2 Short-Term borrowing for capital projects		
2.5.4.1.3 Long-Term Debt		
2.5.4.2.0 Other Financing Charges		
2.5.4.2.1 Debenture Discounts		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures		
2.5.4.2.3	Banking Service Charge		
2.5.4.2.9	Other (Specify).....		
2.5.4.3.0	Transfers to Funds and Reserves		
2.5.4.3.1	Capital Fund - Debt Repayment		
2.5.4.3.2	Capital Fund - Asset Acquisition		
2.5.4.3.3	Capital Reserve		
2.5.4.3.4	Operating Reserve		
2.5.4.3.5	Solid Waste Services Operating Fund		
2.5.4.4.0	Other Fiscal Services		
2.5.4.4.3	Second Previous Year Deficit		
2.5.4.4.9	Other (Specify).....		
2.5.4.T.T	TOTAL FISCAL SERVICES		
2.T.T.T.T	TOTAL EXPENDITURES		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<hr/> <hr/>	

GF-Capital

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3) \$

2. Less: Revenue from other sources (from page OT-2) \$ _____

Net Budget to be raised from participating members **\$**

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1
2
3
4
5
6
7
8
9
##
			\$ <u> </u>

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital) \$

Less: Total sources of funds \$ _____

Total Long-term borrowing \$ _____

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	=====	=====

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits		
2.6.2.1.2	Travel		
2.6.2.1.3	Training and Development		
2.6.2.1.9	Other (Specify).....		
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations		
2.6.2.2.2	Liability Insurance		
2.6.2.2.3	Professional Services		
2.6.2.2.4	Legal Services		
2.6.2.2.5	Office Building		
2.6.2.2.6	Office Equipment and Supplies		
2.6.2.2.7	Printing and Copying		
2.6.2.2.8	Telecommunications		
2.6.2.2.9	Other (Specify).....		
2.6.2.T.T	TOTAL ADMINISTRATION		
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations		
2.8.1.1.7	Short-Term borrowing for capital projects		
2.6.4.1.3	Long-Term Debt		
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts		
2.6.4.2.2	Cost of Issuing & Selling New Debentures		
2.6.4.2.3	Banking Service Charge		
2.6.4.2.9	Other (Specify).....		
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment		
2.6.4.3.2	Capital Fund - Asset Acquisition		
2.6.4.3.3	Capital Reserve		
2.6.4.3.4	Operating Reserve		
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit		
2.6.4.4.9	Other (Specify).....		
2.6.4.T.T	TOTAL FISCAL SERVICES		
2.T.T.T.T	TOTAL EXPENDITURES		

REGIONAL SERVICE COMMISSION - SOUTHWEST NEW BRUNSWICK

2019 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<u> </u>	
		<u> </u>	

OT-Capital